

## Combat

continued from page 1

they never undercut their honor and integrity." He described their success due to their peer meetings and networking skills. The secret of success is to "learn to interact with your peers and to be leaders within your group."

"I used to tell my squadron commanders that during the first three days of command that trouble will walk through your door and you may not recognize it," he said. He went on



Staff Sgt. Andrew Rodier

**Lt. Gen. (ret.) John Sams, Charleston C-17 Field director for Boeing, explains the need for commanders to enforce standards in the Air Force. Sams was a guest speaker for the Company Grade Officer Council's combat dining.**

to explain that a commander can never compromise his or her standards and integrity, despite the pressures to do so. Doing so, he said, undermines their command. "We're not to make policy, but to enforce standards and policies."

"We expect commanders, supervisors and officers to be fair. Everything we do everyday counts." Sams also mentioned that commanders should have a vision, which he described as something we hold dear to make the organization better.

Sams also talked about the camaradery that military people have that the civilian employees may never see in their business. "What you are doing tonight won't happen in the civilian world." He went on to say that he appreciates the military more now since he has retired and misses the evening activities that make the military different from the civilian workplace. "They can't match the organization and honor in your unit," Sams said. "I've never been prouder of the Air Force since I retired. If we can't have fun, shame on us, that's what this is all about," Sams concluded.

Following Sams remarks, the evening offered Sumo wrestling. Col. Rusty Findley defeated Col. Jim Roberts, 315<sup>th</sup> Operations Group commander, in the ring in only a few minutes.

The CGOC organized the event and 2<sup>nd</sup> Lt. Zabrina Robinson, 437<sup>th</sup> Transportation Squadron, led the planning meetings and said everything worked out well. "Definitely will be one of my finest memories of Charleston AFB," she said.

## Uniform board results released

Development of an optional polyester uniform for people sensitive to wool and an athletic cut uniform for body builders were some of the uniform changes recommended by the 955<sup>th</sup> Air Force Uniform Board and approved by Air Force Chief of Staff, Gen. Michael E. Ryan, Aug 10.

Nineteen recommendations were approved, 47 were disapproved, 10 were referred for additional study, and eight were addressed, but require further staffing.

Some changes require uniform design modification, or development and testing and evaluation by senior leadership before they can be implemented.

The following recommendations were approved by the chief of staff. Implementation guidance is pending.

- Standardization of the all-weather coat by removing the gun-flap on the current issued coat

- Requirement to wear all ribbons, including devices, when wearing ribbons

- Tabs will be added to the maternity jumper

- Female officer mess dress shoulder boards will be resized

- Gore-Tex parka will be available in military clothing sales stores as an optional item

- Wear of flight gear authorized for Phoenix Raven personnel

- Development of an optional 100 percent acrylic or an acrylic and wool blend pullover sweater

- Development of badges proportioned between the miniature and regular sized badges

- Development of an optional polyester uniform for people sensitive to wool

- Development of an athletic cut uniform

- Investigate a fire resistance uniform for fire fighters

- Changing language in Air Force Instruction 39-2903 to read: Fingernail length must not interfere with duty performance or hinder proper fit of prescribed safety equipment or uniform items

- Attache cases, gym bags, backpacks and women's purses may be carried in either hand as long as they do not interfere with rendering proper military courtesies

- When current supplies run out, the women's handbag will no longer be issued in basic training

- Plain dark blue or black ropes, silver or plastic small-link chain and clear plastic chain attachments may be worn for access badges

- Center excellence-in-competition badges on the welt pocket of the service dress jacket

- Pharmacy technician certification badges may be worn on the white utility uniform one-half inch above the nametag

- Camel pack water containers may be worn as part of the standard hot weather uniform

- Improve alignment of women's tie tab with collar **(AFPN)**